

















Audit Report



OIG-09-003

Audit of the Bureau of Engraving and Printing's Fiscal Years 2008 and 2007 Financial Statements

November 3, 2008

Office of Inspector General

Department of the Treasury



DEPARTMENT OF THE TREASURY WASHINGTON, D.C. 20220

November 3, 2008

MEMORANDUM FOR LARRY R. FELIX, DIRECTOR BUREAU OF ENGRAVING AND PRINTING

FROM: Michael Fitzgerald /s/

Director, Financial Audits

SUBJECT: Audit of the Bureau of Engraving and Printing's

Fiscal Years 2008 and 2007 Financial Statements

I am pleased to transmit the attached audited Bureau of Engraving and Printing (BEP) financial statements for fiscal years 2008 and 2007. Under a contract monitored by the Office of Inspector General, KPMG LLP, an independent certified public accounting firm, performed an audit of the financial statements of BEP as of September 30, 2008 and 2007 and for the years then ended. The contract required that the audit be performed in accordance with generally accepted government auditing standards; applicable provisions of Office of Management and Budget Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements;* and the *GAO/PCIE Financial Audit Manual*.

The following reports, prepared by KPMG LLP, are incorporated in the attachment:

- Independent Auditors' Report;
- Independent Auditors' Report on Internal Control Over Financial Reporting;
 and
- Independent Auditors' Report on Compliance and Other Matters

In its audit, KPMG LLP found:

- that the financial statements were fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles
- that management's assertion that BEP maintained effective internal control over financial reporting as of September 30, 2008 was fairly stated in all material respects.
- no instances of reportable noncompliance with laws and regulations tested.

In connection with the contract, we reviewed KPMG LLP's reports and related documentation and inquired of its representatives. Our review, as differentiated from an audit in accordance with generally accepted government auditing standards, was not intended to enable us to express, and we do not express, opinions on BEP's financial statements or BEP management's assertion on the effectiveness of internal control over financial reporting, or a conclusion on

compliance with laws and regulations. KPMG LLP is responsible for the attached auditors' reports dated October 28, 2008 and the conclusions expressed in the reports. However, our review disclosed no instances where KPMG LLP did not comply, in all material respects, with generally accepted government auditing standards.

Should you have any questions, please contact me at (202) 927-5789, or a member of your staff may contact Donna Joseph, Audit Manager, Financial Audits at (202) 927-5784.

Attachment

Financial Statements

Years ended September 30, 2008 and 2007

(With Independent Auditors' Reports Thereon)

FINANCIAL STATEMENTS FOR THE YEARS ENDED SEPTEMBER 30, 2008 AND 2007

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KPMG LLP 2001 M Street, NW Washington, DC 20036

Independent Auditors' Report

The Inspector General, Department of the Treasury and The Director of the Bureau of Engraving and Printing, Department of the Treasury:

We have audited the accompanying balance sheets of the Bureau of Engraving and Printing (Bureau) as of September 30, 2008 and 2007, and the related statements of operations and cumulative results of operations and cash flows (hereinafter referred to as "financial statements") for the years then ended. These financial statements are the responsibility of the Bureau's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements*. Those standards and OMB Bulletin No. 07-04 require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Bureau of Engraving and Printing as of September 30, 2008 and 2007, and the results of its operations and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

We have also examined management's assertion that the Bureau maintained effective internal control over financial reporting as of September 30, 2008, and have issued our report thereon dated October 28, 2008. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in assessing the results of our fiscal year 2008 audit.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 28, 2008, on our tests of the Bureau's compliance with certain provisions of laws, regulations, contracts, and other matters. The purpose of that report is to describe the scope of our testing of compliance and the results of that testing, and not to provide an opinion on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in assessing the results of our fiscal year 2008 audit.



October 28, 2008

Balance Sheets

As of September 30, 2008 and 2007

		2008		2007
		(In T	housa	ands)
ASSETS Current assets				
Cash (Note 3) Accounts receivable (Note 10) Inventories, net (Note 4) Prepaid expenses	\$ _	153,511 46,552 103,967 4,871	\$	175,980 39,134 107,102 5,452
Total current assets		308,901		327,668
Property and equipment, net (Note 5)		281,876		256,056
Other assets, net (Note 6)	_	18,059		18,459
Total assets	\$ <u>_</u>	608,836	\$	602,183
LIABILITIES AND EQUITY Liabilities Current liabilities (Notes 7 and 8) Accounts payable Accrued liabilities Advances	\$	13,359 28,585 6,477	\$	15,507 29,289 1,623
Total current liabilities	_	48,421		46,419
Workers' compensation liability (Note 8)		61,447		57,435
Total liabilities	_	109,868		103,854
Contingencies and commitments (Notes 12 and 13)				
Equity Invested capital Cumulative results of operations	_	32,435 466,533		32,435 465,894
Total equity	_	498,968		498,329
Total liabilities and equity	\$	608,836	\$	602,183

See accompanying notes to the financial statements.

Statements of Operations and Cumulative Results of Operations For the Years Ended September 30, 2008 and 2007

		2008		2007
		(In Thousands)		
Revenue from sales (Note 10)	\$	516,610	\$	578,111
Cost of goods sold	_	443,263		461,565
Gross margin	_	73,347		116,546
Operating costs: General and administrative expenses Research and development		60,262 12,446		56,219 13,996
Research and development	_	72,708		70,215
Excess of revenues over expenses		639		46,331
Cumulative results of operations at beginning of year		465,894		419,563
Cumulative results of operations at end of year	\$	466,533	\$	465,894

See accompanying notes to the financial statements.

Statements of Cash Flows For the Years Ended September 30, 2008 and 2007

	2008		2007
	(In T	hous	ands)
Cash flows from operating activities			
Excess of revenues over expenses \$	639	\$	46,331
Adjustments to reconcile excess of revenues over expenses to net cash provided by operating activities:			
Depreciation	28,619		31,990
Loss from disposal of property and equipment	38		
Changes in assets and liabilities			
Increase in accounts receivable	(7,418)		(6,102)
Decrease (increase) in inventories	3,135		(23,586)
Decrease (increase) in prepaid expenses	581		(1,131)
Decrease (increase) in other assets	400		(934)
(Decrease) increase in accounts payable	(2,148)		3,689
Decrease in accrued liabilities	(704)		(476)
Increase in advances	4,854		724
Increase (decrease) in workers' compensation liability	4,012	_	(1,572)
Net cash provided by operating activities	32,008		48,933
Cash flows from investing activities			
Purchases of property and equipment	(54,477)	_	(37,682)
Net cash used in investing activities	(54,477)		(37,682)
Net (decrease) increase in cash	(22,469)		11,251
Cash at beginning of year	175,980		164,729
Cash at end of year \$	153,511	\$	175,980

See accompanying notes to the financial statements.

Notes to the Financial Statements September 30, 2008 and 2007

1. Reporting Entity

The Bureau of Engraving and Printing (Bureau), a component of the United States (U.S.) Department of the Treasury, is the U.S. Government's security printer. The Bureau designs and produces U.S. currency. The Bureau also advises and assists Federal agencies in the design and production of other U.S. Government documents requiring counterfeit deterrence or secure production.

The Bureau operates under basic authorities conferred by the Act of July 11, 1862, (12 Stat. 532; also, 31 U.S.C. 5114) and other laws and regulations. In accordance with the provisions of Public Law 81-656, effective August 4, 1950, the operations of the Bureau are financed by means of a revolving fund. This fund is reimbursed through billings to the Bureau's customers for products delivered. Public Law 95-81 authorized the Bureau to include in its product prices an amount to provide funding for the acquisition of capital equipment and future working capital. Invested capital represents the historical value of the initial contribution made by the Federal Government.

The financial statements represent the consolidation of two Federal revolving funds. The majority of all financial transactions (approximately 99%) are contained in the Bureau of Engraving and Printing Revolving Fund, which finances Bureau operations. The other revolving fund, the Mutilated Currency Revolving Fund, is used to redeem damaged paper currency received from the public. All significant balances and transactions between the funds have been eliminated in consolidation.

2. Summary of Significant Accounting Policies

Basis of Accounting

The Bureau has historically prepared its financial statements in conformity with U.S. generally accepted accounting principles (GAAP), based on accounting standards issued by the Financial Accounting Standards Board (FASB), the private-sector standards-setting body. Under such standards, the Bureau prepares its financial statements using the full accrual basis of accounting under which revenues are recognized when earned and expenses are recognized as incurred, regardless of when cash is exchanged.

The Federal Accounting Standards Advisory Board (FASAB) has been designated by the American Institute of Certified Public Accountants as the standards-setting body for financial statements of federal government entities, with respect to the establishment of GAAP. FASAB has indicated, however, that financial statements prepared based upon accounting standards published by the FASB may also be regarded as in conformity with GAAP for those federal agencies, such as the Bureau, that have issued financial statements based upon FASB accounting

Notes to the Financial Statements September 30, 2008 and 2007

standards in the past. Accordingly, consistent with historical reporting, the Bureau's financial statements are presented in accordance with accounting standards published by the FASB.

Cash

Cash represents the aggregate amount of the Bureau's funds held on deposit with the U.S. Treasury and are available to pay liabilities. The Bureau historically does not maintain significant cash balances in commercial bank accounts, and owns no cash equivalents.

Estimates

The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and related revenues and expenses. Those estimates most significant to the Bureau's financial statements are the actuarial estimates made by the Department of Labor (DOL) in arriving at the liabilities for workers' compensation, allowances for obsolescence, the useful lives of property and equipment, the likelihood of losses associated with contingent liabilities, and certain accrued expenses at the date of the financial statements. Such estimates and assumptions could change in the future as more information becomes known, which could impact the amounts reported and disclosed herein.

Inventories

Raw material and supply inventories are stated at standard cost, except for one advanced counterfeit deterrent material which is valued using the first-in-first-out (FIFO) method. Finished goods inventories are stated at weighted average unit cost. All methods approximate actual cost. Cost elements included in work-in-process and finished goods inventories are direct materials, direct labor, manufacturing overhead, and manufacturing support.

Property and Equipment

Property and equipment are recorded at cost. Major alterations and renovations are capitalized, while maintenance and repair costs are charged to expense as incurred. The capitalization threshold is \$50,000. The Bureau capitalizes all cost associated with new construction and building improvements.

The Bureau occupies and uses buildings and land owned by the Department of the Treasury. In accordance with the Act establishing the revolving fund, the Bureau is not charged for the use of the buildings or land, but is responsible for maintenance and repair of all buildings and land improvements. The land and building shell for the Bureau's Western Currency Facility were donated by the City of Fort Worth, Texas to the Department of the Treasury. See Note 5 for details.

Notes to the Financial Statements September 30, 2008 and 2007

Depreciation of property and equipment is calculated using the straight-line method over the following estimated useful lives:

Machinery and equipment	3 - 15 years
Building improvements	3 - 40 years
Information technology (IT) equipment and software	3 - 5 years
Office machines	5 - 10 years
Furniture and fixtures	5 - 10 years
Motor vehicles	3 - 9 years

Other Assets

Other assets consist principally of machine repair parts and tools, which are used in the production of the Bureau's products. Other assets are stated at actual cost, net of a reserve for obsolescence.

Employee Retirement Plans

Bureau employees participate in the contributory Civil Service Retirement System (CSRS) or Federal Employees' Retirement System (FERS), to which the Bureau and employees make contributions according to plan requirements. Consistent with reporting under multi-employer pension plans, the Bureau does not report CSRS and FERS assets, accumulated plan benefits or future liabilities, if any, applicable to its employees. This data is reported for plan participants by the Office of Personnel Management (OPM).

Postretirement Benefits Other than Pensions

Postretirement benefits for former Bureau employees, specifically health care costs and life insurance, are administered and paid by OPM through appropriations received from the U.S. Government. The Bureau does not reimburse OPM for these payments. The Bureau's financial statements do not include the cost of employee postretirement benefits paid by OPM, or the actuarial liability for such benefits.

Workers' Compensation Costs

The Federal Employee Compensation Act (FECA) provides income and medical cost protection to covered Federal civilian employees injured on the job, employees who have incurred a work-related occupational disease and beneficiaries of employees whose death is attributable to a job-related injury or occupational disease. Claims incurred for benefits for the Bureau's employees under FECA are administered by DOL and are ultimately paid by the Bureau.

The FECA liability consists of two components. The first component, the accrued FECA liability, is based on actual claims paid by DOL but not reimbursed by the Bureau. The Bureau

Notes to the Financial Statements September 30, 2008 and 2007

reimburses DOL for the amount of actual claims normally within one to two years after payment is made by DOL. As a result, the Bureau recognizes a current and non-current liability for actual claims paid by DOL, to be reimbursed by the Bureau.

The second component, the actuarial FECA liability, is the estimated liability for future benefit payments. These future workers' compensation estimates were generated from an application of actuarial procedures developed to estimate the liability for future FECA benefits. The actuarial liability for future worker's compensation benefits includes the expected liability for death, disability, medical and miscellaneous costs for approved compensation cases, plus a component for incurred but not reported claims. The liability is determined using a method that utilizes historical benefit payment patterns related to a specific incurred period to predict the ultimate payments related to that period. These annual benefit payments have been discounted to present value using the Office of Management and Budget's (OMB) economic assumptions for 10-year Treasury notes and bonds, which resulted in a discount rate of 4.37% in year one and 4.77% thereafter. Based on information provided by DOL, the Department of the Treasury allocated the overall liability to Treasury components based on past claims paid.

Annual, Sick and Other Leave

Annual leave is accrued as a liability when earned and the accrual is reduced as leave is taken. The balance in this accrued liability account reflects current pay rates.

Sick leave and other types of non-vested leave are expensed as the leave is taken.

Revenue Recognition

Revenue from sales to the Federal Reserve System is recognized when finished goods satisfactorily pass all Bureau quality control standards and are delivered to the on-site Federal Reserve Depository vaults. Finished goods are released for shipment in accordance with customer requirements. Revenue from the sale of uncut currency to the public is recognized at the time the product is shipped. The Bureau does not record an allowance for returns because of a historically negligible return rate.

Research and Development Costs and Advertising Costs

Research and development costs and advertising costs are expensed as incurred. Advertising costs, which are reported in cost of goods sold, amounted to \$8.4 million and \$3.4 million in the years ended September 30, 2008 and 2007, respectively.

Notes to the Financial Statements September 30, 2008 and 2007

Tax Status

The Bureau is a Federal entity, and therefore is not subject to Federal, state, or local income taxes. Accordingly, no provision for income taxes is required in the accompanying financial statements.

Contingencies

Liabilities from loss contingencies, including environmental remediation costs not within the scope of FASB Statement No. 143, *Accounting for Asset Retirement Obligations*, arising from claims, assessments, litigation, fines and penalties, and other sources, are recorded when it is probable that a liability has been incurred and the amount of the assessment and/or remediation cost can be reasonably estimated. Loss contingencies that do not meet these criteria, but are reasonably possible and estimable are not accrued, but are disclosed in Note 12.

3. Cash

The year-end cash balances by fund are as follows as of September 30, 2008 and 2007:

	2008		2007
	(In T	hous	sands)
Bureau of Engraving and Printing			
Revolving Fund	\$ 152,766	\$	175,154
Mutilated Currency Revolving Fund	745		826
Total	\$ 153,511	_ \$	175,980

The balance in the mutilated currency revolving fund, consisting of processed claims for mutilated currency submitted by the public for redemption, is offset by a liability to the public.

4. Inventories, net

Inventories consist of the following as of September 30, 2008 and 2007:

	2008	_	2007
	(In T	hous	sands)
Raw material and supplies	\$ 40,517	\$	48,864
Work-in-process	36,619		35,977
Finished goods - currency	3,232		4,504
Finished goods - uncut currency	23,599	_	17,757
Total	\$ 103,967	_ \$	107,102

Notes to the Financial Statements September 30, 2008 and 2007

The allowance for inventory obsolescence was \$665 thousand and \$560 thousand, at September 30, 2008 and 2007, respectively.

5. Property and Equipment, net

Property and equipment consist of the following as of September 30, 2008 and 2007:

	2008	_	2007
	(In Thousands)		
Machinery and equipment	\$ 434,795	\$	393,846
Building and land improvements	236,040		229,734
IT equipment and software	22,060		20,467
Office machines	1,103		1,103
Furniture and fixtures	1,140		1,140
Donated assets - art work	125		125
Motor vehicle	212	_	212
	695,475		646,627
Less accumulated depreciation	455,184		443,670
	240,291	_	202,957
Construction-in-progress	41,585	_	53,099
Net property and equipment	\$ 281,876	\$	256,056

Depreciation expense for the years ended September 30, 2008 and 2007 was \$28.6 million and \$32.0 million, respectively.

The Bureau occupies and uses buildings and land owned by the Department of the Treasury. The land and building shell for the Fort Worth, Texas facility were donated by the City of Fort Worth to the Department of the Treasury in 1987, which holds the title thereto. At the time of donation, the land had an appraised value of \$1.5 million and the building shell cost was \$5.6 million. In accordance with the provisions of Public Law 81-656, Bureau financial statements include only the costs to build out the facility.

6. Other Assets, net

Other assets consist principally of machine repair parts and tools. The allowance for obsolescence for these parts and tools for the years ended September 30, 2008 and 2007 was \$5.7 million and \$4.9 million, respectively.

Notes to the Financial Statements September 30, 2008 and 2007

7. Current Liabilities

All current liabilities are funded and consist of the following as of September 30, 2008 and 2007:

	_	2008	_	2007
		(In T	nousa	ands)
Intragovernmental	\$	10,952	\$	5,344
With the public	_	37,469	_	41,075
Total	\$ _	48,421	\$	46,419

Accrued current liabilities consist of the following as of September 30, 2008 and 2007:

		2008		2007
		(In T	housa	inds)
Payroll	\$	11,128	\$	13,758
Annual leave		10,775		9,994
Workers' compensation		4,874		4,220
Other	_	1,808		1,317
Total	\$ _	28,585	\$	29,289

8. Workers' Compensation Liability

Claims incurred and paid by DOL as of September 30, 2008 and 2007, but not yet reimbursed to DOL by the Bureau, are approximately \$11.7 million and \$10.7 million, of which approximately \$4.9 million and \$4.2 million represents a current liability, as of September 30, 2008 and 2007, respectively. The Bureau will reimburse DOL for these claims in the next two years. The Bureau's estimated non-current, actuarially-derived future workers' compensation liability was approximately \$54.6 million and \$50.9 million as of September 30, 2008 and 2007, respectively.

9. Employee Retirement Plans and Postretirement Benefits Other than Pensions

Employer contributions to the retirement plans were \$16.1 million and 15.9 million for 2008 and 2007, respectively. The CSRS employer contribution rate for fiscal years 2008 and 2007 was 7.0%. The FERS agency contribution rate for fiscal years 2008 and 2007 was 11.2%. The cost of providing the CSRS and FERS benefits is more than the amounts contributed by the Bureau and the employees to OPM. The additional cost of providing benefits, including the cost financed by OPM, which is not included in the Bureau's Statements of Operations, totaled \$23.1 million in 2008 and 2007.

OPM paid costs totaling \$10.3 million and \$11.4 million for the Federal Employees Health Benefits Program (FEHBP) and Federal Employees Group Life Insurance (FEGLI) programs in

Notes to the Financial Statements September 30, 2008 and 2007

2008 and 2007, respectively. These costs are not included in the Bureau's Statements of Operations.

10. Related Party Transactions and Concentration of Revenue

The Bureau's principal customers are other Federal and quasi-Federal governmental organizations. During 2008 and 2007, the Bureau's sales revenue from these organizations as well as the outstanding amounts due from them as of September 30, 2008 and 2007, are reflected in the following table:

		Revenue for Septe		•		Accounts R Septe		
		2008		2007		2008		2007
Federal Reserve System:		(In Thousands)				(In Th	ids)	
Currency Production	\$	492,343	\$	553,764	\$	45,219	\$	37,449
Mutilated Currency		3,757		3,948		942		974
Other Federal Agencies	_	7,841	_	5,362	_	391		711
	_	503,941		563,074		46,552		39,134
Public sales	_	12,669		15,037	<u> </u>			
Total	\$_	516,610	\$	578,111	\$	46,552	\$	39,134

Revenues from other Federal agencies are derived principally from the sale of security printing products to U.S. Government agencies and related fees charged.

11. Principal Suppliers

The Bureau is dependent upon sole suppliers for distinctive currency paper, and several advanced counterfeit deterrent materials.

12. Commitments and Contingencies

The Bureau is a party in various administrative proceedings, legal actions, and claims brought against the Federal Government by employees, contractors, and other parties. Contingencies for litigations involving the Bureau, where the risk of loss was probable, were approximately \$800 thousand and \$402 thousand as of September 30, 2008 and 2007, respectively, and have been accrued in the accompanying financial statements. Contingencies, where the risk of loss was reasonably possible, were approximately \$4.5 million and \$3.4 million as of September 30, 2008 and 2007, respectively. Since the risk of loss for these litigations was not probable, the Bureau did not record any liability. Management believes that the ultimate resolution of these litigations will not have a material impact on the reported financial position, results of operations, and cash flows.

Notes to the Financial Statements September 30, 2008 and 2007

The American Council of the Blind and others have filed suit against the Department of the Treasury under Section 504 of the Rehabilitation Act seeking the redesign of U.S. currency. In 2007, a judge ruled that the current U.S. currency design violates this Act and this ruling was appealed. In 2008, the United States Court of Appeals for the District of Columbia Circuit affirmed this ruling. No monetary damages were awarded by the Court. However, the Bureau is required to provide meaningful access to United States currency for blind and other visually impaired persons. This may require changes to U.S. currency (excluding the one-dollar note). The Court ordered such changes shall be completed, in connection with each denomination of currency, not later than the date when a redesign is next approved by the Secretary of the Treasury. Because the cost of these changes will be incorporated into future currency redesign costs, no costs have been accrued in the accompanying financial statements as of September 30, 2008 and 2007.

The United States Court of Appeals, in the above mentioned case, also ordered that the Bureau of Engraving and Printing pay the American Council of the Blind and others for attorney's fees and costs. Such fees and costs are estimated to be \$800,000. As noted above, this amount has been accrued and is included in other accrued liabilities.

Judgments resulting from litigation against the Bureau are paid by the Department of the Treasury Judgment Fund. The Bureau is required to reimburse the Judgment Fund for paid claims related to employee discrimination and contract disputes. There were no amounts due to the Judgment Fund as of September 30, 2008 and 2007.

The Bureau has contracted to purchase over-printing presses, incorporating automated inspection and packaging capability, costing approximately \$49.0 million of which \$3.5 million and \$6.9 million was paid in 2008 and 2007, respectively. The Bureau has also contracted to purchase intaglio printing presses, costing approximately \$55.8 million, of which \$13.4 million and \$12.2 million was paid in 2008 and 2007, respectively. Delivery of the presses will be determined upon successful completion of final factory inspection tests.

The Bureau does not carry commercial insurance on its physical assets because by law the Federal Government is self-insured.

Notes to the Financial Statements September 30, 2008 and 2007

13. Operating Lease

In 2002, the Bureau entered into a cancelable operating lease for warehouse space that expires in 2012. The lease contains a renewal option for 10 years.

Rental expense for the years ended September 30, 2008 and 2007 was \$1.8 million and \$1.3 million, respectively.

Future minimum payments under the lease as of September 30, 2008, are (in thousands):

For the years ending September 30:

	2009	\$ 1,826
	2010	1,838
	2011	1,850
	2012	935
Total		\$ 6,449



DEPARTMENT OF THE TREASURY

BUREAU OF ENGRAVING AND PRINTING

Washington, D.C. 20228

Management's Report on Internal Control Over Financial Reporting

We as management of the Bureau of Engraving and Printing (Bureau) are responsible for establishing and maintaining adequate internal control over financial reporting and for our assertion on the effectiveness of internal control over financial reporting. The Bureau's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles.

The Bureau's internal control over financial reporting includes those policies and procedures that:

- pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect our transactions and dispositions of the assets of the Bureau;
- provide reasonable assurance that our transactions are recorded as necessary to permit preparation of our financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Bureau are being made in accordance with authorizations of management of the Bureau; and
- provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Bureau's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that internal controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

We assessed the effectiveness of the Bureau's internal control over financial reporting as of September 30, 2008. In making this assessment, the Bureau used the criteria established in the *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based on our assessment and those criteria, we conclude that the Bureau maintained effective internal control over financial reporting as of September 30, 2008.

KPMG LLP, an independent public accounting firm, has issued their reports, included herein, on (1) our financial statements; (2) our compliance with certain provisions of laws, regulations, and contracts and other matters; and (3) our assertion on the effectiveness of internal control over financial reporting.

Larry R. Felix Director Leonard K. Olijar Chief Financial Officer

October 28, 2008 Washington, DC



KPMG LLP 2001 M Street, NW Washington, DC 20036

Independent Auditors' Report on Internal Control Over Financial Reporting

To the Inspector General, Department of the Treasury, and The Director of the Bureau of Engraving and Printing, Department of the Treasury:

We have examined management's assertion, included in the accompanying "Management's Report on Internal Control Over Financial Reporting," that the Bureau of Engraving and Printing (Bureau) maintained effective internal control over financial reporting as of September 30, 2008, based on the criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission. The Bureau's management is responsible for maintaining effective internal control over financial reporting and for its assertion on the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assertion based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and, accordingly, included obtaining an understanding of internal control over financial reporting, testing, and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion.

Because of inherent limitations in any internal control, misstatements due to errors or fraud may occur and not be detected. Also, projections of any evaluation of internal control over financial reporting to future periods are subject to the risk that the internal control may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assertion that the Bureau maintained effective internal control over financial reporting as of September 30, 2008 is fairly stated, in all material respects, based on the criteria established in *Internal Control – Integrated Framework* issued by COSO.



October 28, 2008



KPMG LLP 2001 M Street, NW Washington, DC 20036

Independent Auditors' Report on Compliance and Other Matters

The Inspector General, Department of the Treasury and The Director of the Bureau of Engraving and Printing, Department of the Treasury:

We have audited the balance sheets of the Bureau of Engraving and Printing (Bureau) as of September 30, 2008 and 2007, and the related statements of operations and cumulative results of operations and cash flows (hereinafter referred to as "financial statements") for the years then ended and have issued our report thereon dated October 28, 2008.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 07-04, *Audit Requirements for Federal Financial Statements*. Those standards and OMB Bulletin No. 07-04 require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

The management of the Bureau is responsible for complying with laws, regulations, and contracts applicable to the Bureau. As part of obtaining reasonable assurance about whether the Bureau's financial statements are free of material misstatement, we performed tests of the Bureau's compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the determination of the financial statement amounts, and certain provisions of other laws and regulations specified in OMB Bulletin No. 07-04. We limited our tests of compliance to the provisions described in the preceding sentence, and we did not test compliance with all laws, regulations, and contracts applicable to the Bureau. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

The results of our tests of compliance described in the preceding paragraph, disclosed no instances of noncompliance or other matters that are required to be reported herein under *Government Auditing Standards* or OMB Bulletin No. 07-04.

This report is intended solely for the information and use of the Bureau's management, the Department of the Treasury's Office of Inspector General, OMB, the U.S. Government Accountability Office, and the U.S. Congress and is not intended to be and should not be used by anyone other than these specified parties.



October 28, 2008